LE CONSEIL ATLANTIQUE DU CANADA THE ATLANTIC COUNCIL OF CANADA FINANCIAL STATEMENTS

DECEMBER 31, 2014



LE CONSEIL ATLANTIQUE DU CANADA - THE ATLANTIC COUNCIL OF CANADA TABLE OF CONTENTS DECEMBER 31, 2014

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INDEPENDENT AUDITOR'S REPORT

To the Directors of Le Conseil Atlantique du Canada – The Atlantic Council of Canada

We have audited the accompanying financial statements of Le Conseil Atlantique du Canada – The Atlantic Council of Canada, which comprise the statement of financial position as at December 31, 2014, the statement of operations and change in net assets, and the statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

In common with many not-for-profit organizations, Le Conseil Atlantique du Canada — The Atlantic Council of Canada derives revenue from donations and member fees, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of Le Conseil Atlantique du Canada — The Atlantic Council of Canada. Therefore, we were not able to determine whether any adjustments might be necessary to revenue, excess of revenues over expenditures, and cash flows from operations for the year ended December 31, 2014, and financial position and net assets as at December 31, 2014.

Qualified Opinion

In our opinion, except for the effect of adjustments, if any, which we might have determined to be necessary had we been able to satisfy ourselves concerning the completeness of revenue referred to in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of Le Conseil Atlantique du Canada – Atlantic Council of Canada as at December 31, 2014 and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

BEAMSVILLE, Canada August 6, 2015 HENRY SALOMONS, CPA PROFESSIONAL CORPORATION LICENSED PUBLIC ACCOUNTANT

LE CONSEIL ATLANTIQUE DU CANADA - THE ATLANTIC COUNCIL OF CANADA STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2014

	2014	2013
ASSETS .	\$	\$
Current assets		
Cash and cash equivalents (Note 3)	14,846	9,542
Term deposits	6,939	16,901
Accounts receivable	23,858	9,499
Government taxes refundable	8,573	6,481
Inventory	4,078	4,066
Prepaid expenses	- 1	3,150
	58,294	49,639
Capital assets (Note 4)	537_	703
	58,831	50,342
LIABILITIES AND NET ASSETS		
Current liabilities		
Accounts payable (Note 5)	68,331	53,166
Net assets		
Invested in capital assets	537	703
Unrestricted	(17,692)	(11,176)
ACC trust (Note 6)	7,655	7,649
	(9,500)	(2,824)
	58,831	50,342

The attached notes to the financial statements are an integral part of these statements

Approved:

_Director

Director

LE CONSEIL ATLANTIQUE DU CANADA - THE ATLANTIC COUNCIL OF CANADA STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2014

	2014 \$	2013 \$
Receipts	3	3
Programs		
Canadian Business Councils (Turkish & Albanian)	30,231	52,228
Events revenue	50,074	34,510
Fees/grants - conferences and meetings	8,736	5,169
- YATA & ATA travel	5,750	5,105
- NATO tour fees	2,400	9,750
17110 1041 1063	91,441	101,657
General	71,771	101,037
Member fees and donations (Note 7)	65,248	64,993
Specified donations - Atlantic Council Trust (Note 6)	-	11,000
Sundry and interest revenue	45	9,299
,	65,293	85,292
	156,734	186,949
	130,734	100,545
Expenditures		
Programs		#A #A#
Canadian Business Councils (Turkish & Albanian)	25,391	50,535
Conferences and meetings	14,720	16,766
Events and expenses Travel - YATA & ATA	23,417	33,930
- NATO	11,226	1 0 40
-NATO	2,238	1,849
Ganaral membership and administration	76,992	103,080
General membership and administration Communications	6 107	5 560
Moving expenses	6,107	5,560 6,541
Operating expenses	4,241	21,700
Operating expenses - Atlantic Council Trust (Note 6)	23,330	72
Staffing services	36,747	45,247
Starting Solvicos	70,425	79,120
Atlantic Treaty Association	10,723	1 / g ± Zer U
Annual general assembly	8,924	6,346
Association fees	7,069	6,760
	15,993	13,106
	163,410	195,306
Net excess of receipts over expenditures	(6,676)	(8,357)

The attached notes to the financial statements are an integral part of these statements

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STATEMENT OF CHANGES IN NET ASSETS LE CONSEIL ATLANTIQUE DU CANADA - THE ATLANTIC COUNCIL OF CANADA

FOR THE YEAR ENDED DECEMBER 31, 2014

Balance, end of the year	Interfund transfer	Excess of receipts over expenditures	Balance, beginning of the year	
537		(166)	703	Invested in Capital Assets
(17,692)	(6)	(6,510)	(11,176)	Unrestricted \$
7,655	6	,	7,649	ACC Trust
(9,500)	enternagementernamente	(6,676)	(2,824)	Net Assets
(2,824)	Parking desiration of transmission of the Parking o	(8,357)	5,533	2013 Net Assets

The attached notes to the financial statements are an integral part of these statements



LE CONSEIL ATLANTIQUE DU CANADA - THE ATLANTIC COUNCIL OF CANADA STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2014

2014 g 2013 g Cash flows from operations Excess of receipts over expenditures (6,676) (8,357) Non-cash items:			
Non-cash items: Depreciation			
Non-cash items: 166 222 Change in non-cash working capital: (14,359) (3,480) Accounts receivable (2,092) (2,445) Inventory (12) 2,010 Prepaids 3,150 (3,150) Accounts payable 15,165 3,808 1,852 (3,257) Net decrease in cash and cash equivalents (4,658) (11,392) Cash and cash equivalents, beginning of the year 26,443 37,835 Cash and cash equivalents consist of: 21,785 26,443 Cash 14,846 9,542 Term deposits 6,939 16,901	Cash flows from operations		
Depreciation 166 222 Change in non-cash working capital: (14,359) (3,480) Accounts receivable (2,092) (2,445) Inventory (12) 2,010 Prepaids 3,150 (3,150) Accounts payable 15,165 3,808 1,852 (3,257) Net decrease in cash and cash equivalents (4,658) (11,392) Cash and cash equivalents, beginning of the year 26,443 37,835 Cash and cash equivalents, end of the year 21,785 26,443 Cash and cash equivalents consist of: 14,846 9,542 Term deposits 6,939 16,901	Excess of receipts over expenditures	(6,676)	(8,357)
Depreciation 166 222 Change in non-cash working capital: (14,359) (3,480) Accounts receivable (2,092) (2,445) Inventory (12) 2,010 Prepaids 3,150 (3,150) Accounts payable 15,165 3,808 1,852 (3,257) Net decrease in cash and cash equivalents (4,658) (11,392) Cash and cash equivalents, beginning of the year 26,443 37,835 Cash and cash equivalents, end of the year 21,785 26,443 Cash and cash equivalents consist of: 14,846 9,542 Term deposits 6,939 16,901	Non-cash items		
Accounts receivable (14,359) (3,480) Government taxes refundable (2,092) (2,445) Inventory (12) 2,010 Prepaids 3,150 (3,150) Accounts payable 15,165 3,808 1,852 (3,257) Net decrease in cash and cash equivalents (4,658) (11,392) Cash and cash equivalents, beginning of the year 26,443 37,835 Cash and cash equivalents, end of the year 21,785 26,443 Cash and cash equivalents consist of:		166	222
Accounts receivable (14,359) (3,480) Government taxes refundable (2,092) (2,445) Inventory (12) 2,010 Prepaids 3,150 (3,150) Accounts payable 15,165 3,808 1,852 (3,257) Net decrease in cash and cash equivalents (4,658) (11,392) Cash and cash equivalents, beginning of the year 26,443 37,835 Cash and cash equivalents, end of the year 21,785 26,443 Cash and cash equivalents consist of:	Change in non-cash working capital:		
Government taxes refundable (2,092) (2,445)		(14.359)	(3.480)
Inventory		, , ,	
Prepaids 3,150 (3,150) Accounts payable 15,165 3,808 1,852 (3,257) Net decrease in cash and cash equivalents (4,658) (11,392) Cash and cash equivalents, beginning of the year 26,443 37,835 Cash and cash equivalents, end of the year 21,785 26,443 Cash and cash equivalents consist of: 14,846 9,542 Term deposits 6,939 16,901		,	1,
Accounts payable 15,165 3,808 1,852 (3,257) Net decrease in cash and cash equivalents (4,658) (11,392) Cash and cash equivalents, beginning of the year 26,443 37,835 Cash and cash equivalents, end of the year 21,785 26,443 Cash and cash equivalents consist of: 14,846 9,542 Term deposits 6,939 16,901	8 II	, ,	
Net decrease in cash and cash equivalents (26,443			
Net decrease in cash and cash equivalents (4,658) (11,392) Cash and cash equivalents, beginning of the year 26,443 37,835 Cash and cash equivalents, end of the year 21,785 26,443 Cash and cash equivalents consist of: Cash 14,846 9,542 Term deposits 6,939 16,901	puljuoto	Commission of the first service states from the second sec	Companies of Schools and the Schools and S
Cash and cash equivalents, beginning of the year 26,443 37,835 Cash and cash equivalents, end of the year 21,785 26,443 Cash and cash equivalents consist of: Cash 14,846 9,542 Term deposits 6,939 16,901		AMERICAN CONTRACTOR CO	(5,55.)
Cash and cash equivalents, end of the year Cash and cash equivalents consist of: Cash Term deposits 21,785 26,443 26,443	Net decrease in cash and cash equivalents	(4,658)	(11,392)
Cash and cash equivalents consist of: Cash Term deposits 14,846 6,939 16,901	Cash and cash equivalents, beginning of the year	26,443	37,835
Cash 14,846 9,542 Term deposits 6,939 16,901	Cash and cash equivalents, end of the year	21,785	26,443
Cash 14,846 9,542 Term deposits 6,939 16,901			
Term deposits 6,939 16,901	Cash and cash equivalents consist of:		
Term deposits 6,939 16,901	Cash	14 846	9.542
21,785 26,443		construction and a second and a	ADMINISTRAÇÃO DE DESCRIPTOR DE
		21,785	26,443

The attached notes to the financial statements are an integral part of these statements

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1. Status and Nature of Activities

Le Conseil Atlantique du Canada - The Atlantic Council of Canada (the "Council") is incorporated as a not-for-profit organization under the laws of Canada without share capital and is a registered charity under the Income Tax Act. Its puposes is to create greater awareness of NATO in Canada and of Canada's role in NATO.

2. Significant Accounting Policies

Financial Statement Presentation

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook and include the following significant accounting policies:

Revenue Recognition

The Council follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonable assured.

Conference revenues are recognized in the year the conference occurs.

Inventory

Inventory includes various promotional items and is measured at the lower of cost and replacement value. Cost is determined using th first-in first-out method.

Capital Assets

All capital assets are carried at cost. Depreciation is recorded over the useful life of the assets at the following annual rates.

Computer hardware	30%	diminishing balance
Computer software	100%	diminishing balance
Furniture and fixtures	20%	diminishing balance



LE CONSEIL ATLANTIQUE DU CANADA - THE ATLANTIC COUNCIL OF CANADA NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2014

2. Significant Accounting Policies (Continued)

Financial Instruments

The Council initially measures its financial assets and financial liabilities at fair value. The Council subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash, accounts receivable and government taxes refundable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Use of Estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimate and assumptions that affect the reported amount of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses for the year then ended. Actual results may differ from those estimates. Balances for which estimates were used are capital assets (depreciation) and accrued liabilities.

Contributed Services

The Council would not be able to carry out its activities without the services of the many volunteers who donate a considerable number of hours. Because of the difficulty of compiling these hours, contributed services are not recognized in the financial statements.

Cash and Cash Equivalents

The Council's policy is to present bank balances and term deposits with a maturity period of three months or less from the date of acquisition under cash and cash equivalents.

3. Internal Restrictions

Included in the cash and cash equivalents balance is \$7,655 (2013 - \$7,649) held in trust. The Council may not use these restricted amounts for any other purpose without the approval of the ACC Trust board of directors.



LE CONSEIL ATLANTIQUE DU CANADA - THE ATLANTIC COUNCIL OF CANADA NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2014

4. Capital Assets

	Cost	Accumulated Depreciation	2014 Net Book Value	2013 Net Book Value
	\$	\$	\$	\$
Computer hardware	17,840	17,660	180	257
Computer software	2,329	2,329		•
Furniture and fixtures	2,370	2,013	357	446
	22,539	22,002	537	703

5. Related Party Transactions

The Council pays a director \$18,000 for executive services during the year (2013 - \$18,000).

The Council received member fees and donations totalling \$44,290 from directors (2013 - \$59,155).

All these transactions were carried out in the normal course of operations and are recorded at the exchange value. This value corresponds to the consideration agreed upon by the parties and is determined based on the costs incurred.

At year end, there was \$40,680 (2013 - \$38,790) owing to the director for executive services.

6. ACC Trust

The establishment of the ACC Trust was approved by the Board of Directors in June 2012. The purpose of the trust is to provide consistent support for the activities of the Atlantic Council of Canada. Up to 30% of donations may be used by the Atlantic Council of Canada for operational services, in the year that the donation is received.



LE CONSEIL ATLANTIQUE DU CANADA - THE ATLANTIC COUNCIL OF CANADA NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2014

7. Member Fees and Donations

Member fees and donations received in the year are as follows:

	2014	2013
	\$	\$
		*
Corporate	1,300	350
Director	7,800	9,750
Foundations	2,000	_
Individuals, students and charities	54,148	54,893
	65,248	64,993

8. Financial Instruments

The Council is exposed to various risks through its financial instruments. The following analysis presents the Council's exposures to significant risk at December 31, 2014.

Credit risk

The Council is subject to credit risk with respect to term deposits, receivables and government taxes refundable. The Council assesses, on a continuous basis, receivables and government taxes refundable on the basis of amounts it is virtually certain to receive. The credit risk with respect to term deposits is insignificant since they are held in large financial institutions.

Liquidity risk

Liquidity risk is the risk that the Council will encounter difficulty in meeting obligations associated with financial liabilities. It is management's opinion that the Council is not exposed to significant liquidity risks arising from its financial instruments.

9. Subsequent Events

In March 2015, the Organization registered a change of name to "NATO Association of Canada/Association Canadienne Pour L'Otan"

