



PRESIDENT'S REPORT for 2012

PROGRAMS:

In 2012, the Atlantic Council reorganized its activities in several program areas. By focusing articles, roundtables and conferences on these topics, the ACC is able to develop sustained conversations on key issues that should be discussed by our members and by all Canadians. These areas are:

MARITIME NATION – As a nation surrounded by three oceans and the great lakes, Canada's maritime security, both national and global, has been of preeminent importance throughout the country's history, and continues to be essential to Canada's prosperity. Our goal is to raise public awareness and encourage debate about Canada's most important frontier.

CANADA'S NATO – Since its inception in 1949, Canada's involvement with NATO has varied from troop buildups in Europe during much of the Cold War, to engagement abroad in places like Afghanistan and Libya. In examining Canada's role from many perspectives, the ACC aims to supply Canadians with a greater insight into the inner workings of this long-standing relationship, not only focusing on the military dimensions of NATO activities, but also to highlight the roles played by Canadian military and civilians within the organization and in its operations.

EXPANDING COMMUNITY – This program seeks to explore the growth of the NATO Alliance and the economic development of NATO members, aspirant members, and partners. Secondly, it will feature Canada's global connections including our links to other nations on a bilateral basis, and the role Canada plays within international and multilateral institutions.

EMERGING SECURITY – This program features an in-depth look at the latest trends in the field of Canadian and international security—drones, cyber security, emerging technology, and natural resources, etc.—to equip Canadians with the knowledge they need to form a full and balanced opinion of Canadian and international affairs.

GLOBAL HORIZONS – To promote youth participation, we have created a High School Outreach Program consisting of two branches: Global Horizons and Model NATO. Global Horizons is a series of presentations our staff and interns give in high school classes, while Model NATO is an exciting simulation designed to familiarize students with decision-making processes in times of crisis.

STRATEGIC RESERVE – The Primary Reserve of the Canadian Forces is the footprint of the military in the Canadian community and the bridge that connects the Canadian public and the Forces together. To build on this relationship, the ACC will research and highlight the strengths and weaknesses, organization, mission and policies of the Canadian Primary Reserve to raise public awareness and encourage debate.

WOMEN IN SECURITY – The ACC will offer a critical look at the ways in which women have been integrated into Canada's defence and security initiatives. By promoting instructive debates on experiences within defence, the ACC will explore the organizational structures and the culture of the institutions that shape the role of women in security at home and abroad.

In addition to the activities listed below, we posted 247 articles on our website, and 28 videos of presentations and interviews.

NATIONAL ACTIVITIES:

January 10 – Roundtable, Toronto - Hungry for Stability: Food Security Challenges for the 21st Century

- Dr. Mustafa Koç, Centre for Studies in Food Security (CSFS) Ryerson University, "How conflict including the Arab Spring is shaped by food insecurity in the Middle East and North Africa"
- Prof. Cecilia Rocha (CSFS), "Food security Challenges in Brazil and innovative ways of addressing them"
- Prof. Christopher Gore (CFCS), "Environmental Challenges to Food Security in the East Africa region"



January 25 – President, Julie Lindhout, spoke to Third Age Learners in Guelph, Ontario

March 1 and 2 – The President was a facilitator at the Carleton University Model NATO in Ottawa

March 7 – Roundtable, Toronto - The EU in Crisis—NATO and Global Implications

- Dr. Jean-Yves Haine, U. of Toronto, Trudeau Centre for Peace and Conflict Studies.

March 15 – Roundtable, Toronto – Re-evaluating the Afghan Balance of Power and Culture of Jihad

- Maj. John J. Malevich, Program Director, Counter-Insurgency and Counter Terrorism, Canadian Forces College

March 28 – Conference, Toronto – Canada and the New Middle East (in collaboration with Advocates for Civil Liberties)

- Hon. John Baird, Minister of Foreign Affairs by video
- Panel 1 – Canadian Economic and Energy Interests in the New Middle East
 - Lawrence Solomon, Columnist, *Financial Post*
 - Mike Ward, former Canadian Consul and Senior Trade Commissioner to Turkey
 - Andrew R. Mahut, Manager, Energy Practices, U.S. Steel Canada, and ACC Director
- Panel 2 – Canadian National Security in the New Middle East
 - Raymond Boisvert, Assistant Director, Canadian Security Intelligence Services
 - Doug Best, RCMP Superintendent and Head of National Security Section
 - John Thompson, International Security and Intelligence Expert, MacKenzie Institute
- Panel 3 – Canada, Iran, and the Arab Spring
 - Peter Goodspeed, Senior Reporter, International Affairs, *National Post*
 - Ramin Jahanbegloo, Iranian Political Philosopher, U. of Toronto Centre for Ethics
 - Boaz Ganor, Associate Dean, Interdisciplinary Center and Director, International Institute for Counter-Terrorism, Herzliya, Israel
- Panel 4 – Canada's Human Rights Challenges in the New Middle East
 - Nazanin Afshin-Jam, International Human Rights Advocate, President, "Stop Child Executions"
 - Marina Nemat, Author, Human Rights Activist, Former Iranian Political Prisoner
 - Raheel Razam, Consultant, Interfaith and Intercultural Diversity, Author *Their Jihad, Not my Jihad: a Muslim Canadian Woman Speaks Out*

April 26 – Annual Tribute Dinner

- Guests of Honour: Lieutenant General Charles J. J. Bouchard, Commander of NATO mission, Operation Unified Protector" in Libya, recipient of ACC's 2011 Award for Exceptional Contribution to International Peace and Security, and
- Dr. Ignat Kaneff, recipient of the ACC's 2011 St. Laurent Award recognizing his contribution "towards the ideals and principles of maintaining peace and order, which are enshrined in the Washington Treaty."

May 30 – Annual Spring Conference, Toronto – "From Sea to Sea: the Search for Maritime Security"

- Opening Address: The Hon. Bill Graham, Chairman ACC
- Panel 1 – Canada and its Maritime Borders
 - Moderator: Moyra Haney, President, Naval Officers' Association of Canada, Toronto Branch
 - Prof. Whitney Lackenbauer, University of Waterloo, *From Sea to Sea...to Sea: Canada's Search for Sovereignty and Maritime Security in the Arctic*
 - Vice-Admiral (Ret'd) Peter Cairns, President, Shipbuilding Association of Canada, *Evolving Roles of Canada's Navy and Coast Guard*
 - Commodore Gilles Couturier, Former Maritime Component Commander for OPERATION PODIUM, *Port Security in Major International Events (Vancouver 2010 Olympics)*
- Panel 2 – North American Maritime Security
 - Moderator: Patrick Curtis, Director, ACC



- Rear-Admiral Michael Parks, Commander 9th Coast Guard District, US Coast Guard, *Security on the Great Lakes*
- Cdr James Clarke, Commanding Officer of HMCS St. John's, *Working with Joint Interagency Taskforce South in the Caribbean*
- Mike Dawson, Canadian Policy Advisor, NORAD, *NORAD's Maritime Warning Mission*
- Keynote Address: Rear-Admiral David Gardam, Commander Joint Task Force Atlantic and Commander Maritime Force Atlantic, *Contributing to Global Maritime Security: The RCN at Home and Abroad*
 - Moderator: H. Capt Sonja Bata, Director, ACC
 - Response: Peter Newman, Author, Journalist
- Panel 3 – Maritime Dimensions of Global Security
 - Moderator: Cdr Tim O'Leary, Commander, HMCS York
 - Lt-Cdr Susan Long-Poucher, Operation SAIPH (NATO Counter-piracy/terrorism in the North Arabian Sea), *security of Maritime Trade: A Perspective from Operation SAIPH*
 - Rear-Admiral (Ret'd) Tyrone Pile, *Canada and the Pacific*
- Closing Keynote Address: Vice-Admiral (Ret'd) Dean McFadden, former Chief of the Maritime Staff, *The Challenges Ahead for Allied Naval Forces*
 - Moderator: HCapt Sonja Bata
- Summation: Col (Ret'd) Brian MacDonald, Past President, ACC.

June 6 – Joint Roundtable in Ottawa with Canadian NATO Parliamentary Association, speakers: Mrs. Cheryl Gallant, MP, Chair, NATO PA, Senator Hugh Segal, and Paul Chapin, Senior Analyst, Conference of Defence Associations Institute

June 11 - Conversations with the Chairman, Toronto

ACC Chairman, The Hon. Bill Graham, in conversation with Peter C. Newman, author of 25 books, and Naval Reserve Officer, on the topic *A Season in Purgatory: When We Didn't Rule the Waves*"

June 26 - Lunchtime Discussion, Toronto

SWIFT, Oil and Gold: Stormy Seas Ahead – a discussion on the ramifications of the US and EU economic sanctions on Iran.

July 17 – NATO Comedy Pub Night – Members of the ACC, the British Chamber of Commerce and the Canadian Turkish Business Council socialized together and were entertained by eight Toronto comedians in celebration of the Alliance.

September 5 – Roundtable, Toronto, "A Sailor's experience with the NATO Training Mission in Afghanistan". Commander Hugues Canuel discussed his deployment to Afghanistan in July 2011 as an Advisor to the Afghan National Civil Order Police and a staff officer to the Deputy Commander Special Operations Forces

September 12 – Roundtable, Halifax, the Future of the Navy-Coast Guard Relationship in Canada, with Ken Hansen, Dalhousie University's Centre for Foreign Policy Studies. The recently retired chief of the Royal Canadian Navy and several high ranking Navy and Coast Guard officials participated.

October 10 – Hosted a reception for the Consular Community in Toronto at the Canadian Forces College.

October 16 – Roundtable, Ottawa, Ukraine's Future Relations with the EU and the Path to NATO, with Dr. Milana Nikolko, Adjunct Professor, Carleton University, and Denis Giroux, Ph.D. Candidate, University of Ottawa.

October 17 – Gala Dinner, Toronto, to celebrate the Diamond Jubilee of Her Majesty Queen Elizabeth II. The event was preceded by a reception hosted by the Lieutenant-Governor of Ontario, the Hon. David C. Onley, in his Suite in the Parliament Building. John Fraser, Master of Massey College, University of Toronto, was the speaker, and the President of the Atlantic Council of Canada was presented with the Queen's Diamond Jubilee Medal.



October 25-26 – Two ACC Interns attended the 15th Annual Graduate Symposium of the Conference of Defense Associations, at the Royal Military College in Kingston, Ontario, where graduate research papers on Canadian Security Interests were presented.

November 21 – Roundtable, Toronto, Women on the Frontlines, with speakers Kursten Riswold, Dalhousie University, Colonel Jennie Carignan, Chief of Staff of Land Forces Central Area/Joint Task Force Central, and Major Krista Dunlop, Canadian Forces College, focused among other topics on the operational deployment of women in Afghanistan, and their direct and lasting impact on the local women of Afghanistan and the process of peace building.

November 26 – the President spoke at a reception of the United Macedonian Diaspora, in Markham, Ontario

November 28 – Annual Fall Conference, Ottawa – “NATO Going Forward: From Boots on the Ground to Wireless Warfare”

- Welcome Address: The Hon. Bill Graham, Chairman, The Atlantic Council of Canada
- Opening Keynote Address: H.E. Barna Karimi, Ambassador of Afghanistan to Canada
- Panel 1 – Afghanistan – Moderator: Wayne Primeau, ACC Vice-President
 - Ted Whiteside, NATO, Assistant Deputy Secretary General, Public Diplomacy Division
 - Renée Filiatrault, senior Public Diplomacy Officer with Task Force Kandahar (2009-2010)
 - Prof. Nipa Banerjee, University of Ottawa
- Panel 2 – Cyber Security – Moderator, Elaine Kanasewich, Canadian Nuclear Safety Commission
 - Dr. Rafal Rohozinski, CEO, The Sec-Dev Group and Senior Scholar, Munk School of Global Studies, University of Toronto
 - Ted Whiteside, NATO, DASG-PDD
 - LGen (Ret'd) Andrew Leslie, Former Chief of the Land Staff and Commander of the Land Forces (Army)
- Panel 3 – Warbots: Changing the Face of War – Moderator: Garrick Ngai, ACC Director
 - Ian Glenn, Chairman and CEO, ING Engineering
 - Prof. Errol Mendes, Faculty of Law, University of Ottawa
 - BGen Derek W. Joyce, Military Advisor to the National Security Advisor to the Prime Minister
- Closing Keynote Address: Senator Pamela Wallin, Chair, Senate Committee on National Security and Defence
- Summation: Col (Ret'd) Brian MacDonald, ACC Director

International Activities:

March 7 – Several ACC representatives participated in a lunch discussion with the Canadian Turkish Chamber of Commerce

March 12 – 14 – The President attended ATA Bureau Meeting and briefings in Washington, DC

April 9 – 13 – The President attended the Rose-Roth Seminar of the NATO Parliamentary Association in Marseille, France

April 18 – Roundtable, Toronto – Enlargement to Strengthen NATO's Role

- Mrs. Ana Trisic-Babic, Deputy Minister of Foreign Affairs and Head of NATO Coordination Team, Bosnia-Herzegovina
- H.E. Biljana Gutic-Bjelica, Ambassador of Bosnia-Herzegovina to Canada
- H.E. Ljuben Tevdovski, Ambassador of Macedonia to Canada

May 3 – Discussion with HE Levan Metreveli, Ambassador of Georgia to Canada, and Minister Counsellor Lasha Tchigladze in Toronto



May 4 – Discussion with Kosovo Minister of Diaspora, Ibrahim Makolli, in Toronto

May 31 – ACC in collaboration with Canadian Turkish Business Council hosted Farewell dinner for Turkish Ambassador to Canada in Ottawa.

June 18 – 21 – The President attended ATA Council meetings and briefings in Brussels, Belgium

July 2-8 – ACC sponsored an intern to attend the Danish Atlantic Youth Seminar (DAYS)

July 21-28 – Two interns attended the Portuguese Atlantic Youth Seminar (PAYS)

August 29 – NATO Economy Forum featuring Macedonia in Toronto – hosted by ACC Chairman, The Hon. Bill Graham - Prime Minister of Macedonia, Rt. Hon. Nikola Gruevski attended, with several other Ministers to promote business opportunities in Macedonia.

September 22-29 – NATO Briefing Tour - the President led a group of twelve participants to attend briefings at NATO Hq, SHAPE, Belgian Air Base at Gons, OECD in Paris, and with Canadian Ambassadors to NATO, EU, France, and OECD.

Future Projects/Goals for 2013:

Within the framework of themes established in 2012, highlights of activities already progressing for 2013, are:

- **Southeastern European Business Forum**, Toronto, March 1, to inform Canadians about business and investment opportunities in Southeastern Europe.
- **The ACC's Annual Spring Conference** in Toronto on March 21, which will focus on the nexus between security and economy as it relates to energy.
- **Annual Tribute Dinner** in Toronto, on May 15, when the ACC will honour retiring ATA Secretary-General Troels Frøling with the Atlantic Council of Canada's Award for Exceptional Contribution to International Peace and Security
- **NATO Briefing Tour** – end of September. The tour this year will travel to Turkey, Albania, and Macedonia to be briefed on the interests of a long-time member of NATO, a recent member, and an aspirant member.

INTERNS:

We have also charted some new directions with the interns. In addition to the interns who work in the office full- or part-time on policy analysis, project co-ordination, editing and writing, we introduced a new category of off-site contributors: **Junior Research Fellows**. They research and write on different topics for our website. Each JRF is assigned to one of the resident interns who edits their work and ensures that the topics listed at the beginning of this report receive adequate attention. This makes it possible for young people from different parts of Canada and abroad to make a contribution to the work of the ACC and to receive recognition for that work on our website.

We also entered into an agreement with George Brown College to accept two George Brown students per term in an Administrative placement and a Marketing placement. This is working out extremely well. Maria Leontyeva and Namita Rai started their internships at the beginning of January, 2013, and are making a real difference. Maria is organizing all our data bases and is the first point of contact and distribution for the ACC, and Namita is a talented creator of marketing materials and skilled at organizing, implementing and following up on all the bright ideas that bounce around our office.

You will be able to learn more about all our current and recent interns on the ACC Website.



ADMINISTRATION:

At the AGM in June, 2012, Vice-President, Patrick Curtis, made a special request for funds to improve the computers and internet access in the office. I am delighted to report that in very short order, \$1900.00 was donated. At the same time, we also received a donation of five high-quality used computers. Director James Bell made one of his staff available to review all the computers in our office, and with his help we chose the ten best. The money then enabled us to purchase a larger high-speed router as well as a wireless router which further expands the internet access. A new external hard drive is helping us to archive some of the server content which improves the server speed, and smaller peripherals such as a new mouse, high quality surge protector power bar to protect our server and routers, etc., were purchased to fill in the gaps and make sure each computer station has everything needed to function properly. An experienced technician came in to set up the new routers and computers and configure the new computers and improve some of the older ones to make sure all are properly connected to the server and printer. We also moved to the next level of service from our internet provider to improve both upload and download speed. Altogether, the office is operating at a much higher level of technical efficiency.

REORGANIZATION:

For the past several months, the Executive Committee of the Atlantic Council of Canada has been working to improve the governance of the Council, better utilize the energies of some directors and recognize the contribution and wisdom of others who have served the Council well for many years. The changes will allow us to ensure that our governance conforms to evolving guidelines for boards.

First, we want to recognize the role that some directors have undertaken in the past and ask them to join a **Council of Patrons** who would also be expected to make significant contributions in donations of money or "in kind".

The improvements will also mean the creation of two new categories of advisors for the Atlantic Council of Canada in addition to a continuing Board of Directors. One group will be known as the **Advisory Council**. Members would be asked to provide their input mostly electronically, either individually on specific issues of their expertise or collectively on issues for which we want everyone's input, such as suggestions for research and writing, and topics for upcoming conferences and roundtables. **Advisory Councillors** could be active on committees but would not have to be.

We also want to increase our university connections by creating a separate **Academic Advisory Council**, with representatives of universities across the country. Some university based directors who have been active in our programs would be invited to continue as directors.

The benefits and responsibilities of the different categories are outlined in the attached document "Roles, Benefits and Responsibilities."

We want to revive a committee structure for such things as membership and nominations, fundraising and sponsorship, and program. We would expect committee members to be active, regularly attending the meetings and doing the follow up work. Each committee will have a member of the Executive Committee to liaise with the EC. The number and timing of the meetings will be determined by the Chair in consultation with the committee members. Staff support will be assigned to each committee to implement committee decisions.

Some directors have already indicated their willingness to serve on a particular committee, but there is room for more members on each committee.

I look forward to working with you in 2013 to build on our high level of activity in 2012.

Respectfully submitted,

Julie A. Lindhout, President.



UPDATE June 11. 2013

We have had a very productive year so far. I will not present the details of the activities as they are available on the Website and will be reported on in full at the end of the year, but I would like to follow up on some items in the minutes.

ACC Trust

In the first place, the ACC Trust has definitely been established. I have included in your package on the back of the minutes of the Board meeting of February 11, 2013, the resolution regarding the Trust which was approved at the June 2012 Board meeting. The minutes of that meeting were approved at the February 11, 2013, meeting, and therefore are not included in today's package in whole. A separate bank account has been opened, and following the appointment of the Trust Committee today, a meeting will be held as soon as possible to plan investments.

I am very pleased to report that a gross amount of just over \$10,000 has been received for the trust from eight different members. This means that \$7,000 will be available for investment. We have also been notified by several directors that they have added a codicil to their wills to leave a bequest to the ACC. This is a very good start and I hope it will encourage those who have been thinking about making similar arrangements to do so.

One of our directors is making a \$1000 contribution in monthly credit card installments and we would be happy to make similar arrangements for others.

Secondary School Essay Contest

We would like to introduce an ongoing essay contest for Secondary School students via our Website and Facebook page. While we may need to make a slower start, our eventual goals would be to have a contest every two months, with the top three essays, and possible a few runners-up published electronically. Contests always have an extra appeal when there are prizes attached, and here is where we are asking for your help. We would like to make the prizes gift certificates to national chains, so that they would be of benefit to any student anywhere in Canada. We are thinking of amounts from \$25 to \$50 for the regular contests. If you have a contact with a chain bookstore, music store, eatery, clothing store, or any other store that you think might appeal to secondary school students, please see if you can get some gift certificates or vouchers for us, either donated or at reduced rates. Donations of money for us to purchase gift certificates would also help.

If we get a good take up for this program, we would also like to institute an annual book scholarship of \$500 for the best overall essay of the year by a graduating student for whom \$500 might be a welcome help to buy university textbooks.

UPCOMING EVENTS

NATO Briefing Tour – September 28 – October 6, 2013

This year we plan to visit three countries in South Eastern Europe to learn about their relations with NATO. The countries are Turkey, a long-time NATO member, Albania, a recent member, and Macedonia, an aspirant member which actively participates with NATO in the Partnership for Peace Program. Details of the trip are available today.

The tour will be informative, including meetings with government and military leaders, and visits to military sites. You will also have an opportunity to see some beautiful scenery and historic sites. There will be a maximum of 20 participants, in order to keep the briefings intimate and most informative.

To accommodate a three-country schedule, the tour will go one day longer, leaving on a Saturday and returning the following Sunday. The cost will also be somewhat higher as the tour will be all-inclusive, given that it is not as easy to arrange local transportation and individual meals in these countries, as it would be in Brussels or Paris.



ACC GOLF TOURNAMENT – June 20, 2013

We need your help to promote this tournament. It will be held at Lionhead Golf and Country Club, the fabulous Kaneff course in Mississauga, and Brigadier-General Koval will be our guest speaker at the dinner. A brochure is available today.

Please do what you can to promote participation and sponsorship. Even if you do not play yourself, I would encourage you to pass this on to your golfing friends or to businesses which might want to use the opportunity to entertain clients or promote their company through prizes or sponsorships. You might even want to sponsor a golfing relative: son, daughter, grandchild, niece or nephew to have a great experience and learn something about the ACC and about Canada's Air Force.

We really need all directors and members to get behind our fundraising efforts. They take a lot of work and the ACC needs the revenue.